

CEDAR FALLS TOURISM

FISCAL YEAR 2020 | Annual Report

MISSION STATEMENT

To foster, promote, market and service our community as a quality destination.

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TOURISM DOLLARS...

2018 Domestic Travel-Generated Tax Revenue in Iowa

- Federal = \$489.1 Million
- State = \$517.5 Million
- Local = \$129.6 Million

2018 Domestic Travel Impact in Iowa - Top 5 Counties Local Tax Receipts (\$ Millions)

- Polk = \$35.2
- Linn = \$13.3
- Scott = \$10.9
- *Johnson* = \$6.9
- Black Hawk = \$5.2

Black Hawk County local tax receipts increased 3.3% from 2017-2018. Source: U.S. Travel Association, September 2019





CEDAR FALLS

Tourism & Visitors Bureau 6510 Hudson Road | Cedar Falls, IA 50613 319.268.4266 | cedarfallstourism.org

Cedar Falls We Know How To Weekend!

EXECUTIVE SUMMARY

FY20 was an interesting year, to be sure. March 2020 will forever be remembered as the beginning of the COVID-19 pandemic. Schools closed and almost all hospitality-related businesses were shuttered. Everyone who could, worked from home. Our messaging quickly shifted from inspiring and welcoming visitors to promotion of take-out offerings, curbside pick-up and on-line ordering in support of local businesses to help them weather what we hoped would be a quick and temporary storm.

As the months rolled on, live performances and events of all sizes went from being postponed to virtual offerings, to being cancelled. At the close of the fiscal year, June 30, most all summer activities were cancelled or drastically altered with no end in sight.

We were having a banner year up until March – welcoming two new hotels and two new event centers – and we were poised for record growth in hotel/motel tax revenue. As it turns out, revenue for the year was down only 11% – a figure that in no way reflects the devastation to our industry during roughly half of the year. Luckily, we have intentionally built a reserve account to carry us through rough patches and/or seize special opportunities. Knowing the return on investment for tourism marketing efforts is almost immediate, and armed with a newly developed strategic plan, we are claiming our leadership role in helping the community recover by moving forward with plans to add a new full time sales and marketing coordinator to our team and increase our efforts to bring visitors to Cedar Falls.



Hampton Inn Downtown Cedar Falls opened summer 2019



Hilton Garden Inn and Cedar Falls Convention & Event Center expansion to convention space opened fall 2019



Kim Manning, Manager

Holiday Inn & Suites and Bien VenU Event Center opened fall 2019

FISCAL YEAR 2020 MAJOR ACCOMPLISHMENTS



Meetings

- 1. Arranged for cooperative advertising in meetings publications with the Hilton Garden Inn and Holiday Inn.
- 2. Put a Familiarization Tour together for HelmsBriscoe planners.
- 3. Hosted UNI Overseas Recruiting Fair.
- 4. Attended Small Market Meetings.



Sports

1. Provided \$32,500 in assistance to Cedar Valley Sports Commission. \$10,000 of which was related to COVID.



Leisure

- 1. Brought production of the Visitor Guide in house with a vibrant new design and netting \$11,000 in income.
- 2. Hosted travel writers x2.
- 3. Hosted first annual Thanksgiving Weekend Bluegrass Festival.
- 4. Hosted Bands of America.



Coordination and Collaboration

- Led effort to put a statewide post-COVID digital advertising campaign together valued at \$160,000+ by partnering with RAGBRAI.
 The campaign will run from July to September 2020 with placement in Minneapolis, Sioux Falls, Omaha, Kansas City, St. Louis,
 Chicago, Madison and throughout Iowa.
- 2. Produced an Event Planning Toolkit to guide volunteers through the process of planning a successful event.
- 3. Helped improve statewide tourism advocacy and communication efforts by establishing iTIP umbrella organization.



Asset Development

- 1. Secured necessary approvals throughout the county to sign Historic Route 20.
- 2. Hampton Downtown Opened.*
- 3. Hilton Garden Inn and Cedar Falls Convention & Event Center Opened.*
- 4. Holiday Inn & Suites and Bien VenU Event Center Opened.*
 - *We were not directly responsible for this, but it occurred and should be noted.



Group Tours

1. Sponsored and showcased at American Bus Association Marketplace.



Organization and Promotion of Events

1. CV365 was honored with the Iowa Tourism Office's Outstanding Collaboration Award.

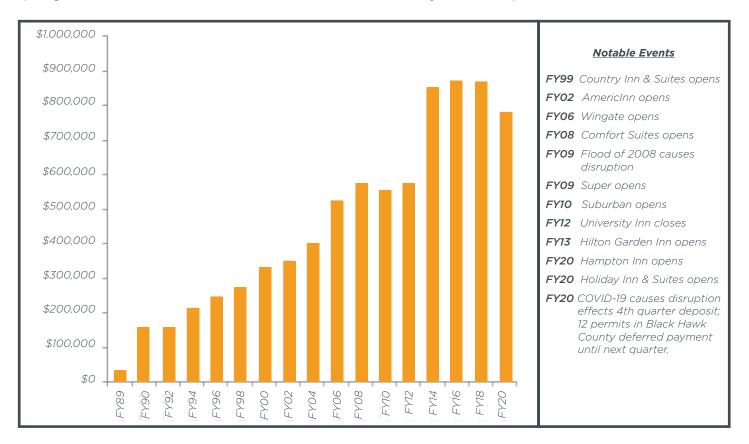


Increased Community Support

- 1. Did monthly News at Noon Interviews on KWWL.
- 2. Continued to send Hospitality Highlights to 561 subscribers, Weekender Newsletter to 313 subscribers, and maintained a robust presence on Facebook, Instagram, Pinterest and Twitter.
- 3. Pivoted messaging during COVID-19 to promote local restaurants and other businesses.

HOTEL/MOTEL TAX COLLECTIONS

Hotel/motel tax revenue has generally increased each year – averaging 6% - except for spikes caused by the 2008 flood and the 2013 opening of the Hilton Garden Inn, and the dramatic downturn in 2020 caused by the COVID-19 pandemic.



PROGRAMMING EXPENDITURES

Advertising Placement Expenditures

| | | | 2019 | | | | | | | | 20 | 20 | | |
|--|-------------|----------|------|---------|---------------|---------|---------|---------|-------|----------|---------|--------|---------|------|
| Publication/Event | Circulation | Cost | Jul | Aug | Sep | Oct | Νου | Dec | Jan | Feb | Mar | Apr | Мау | Jun |
| LEISURE ADS | | | | | | | | | | | | | | |
| AAA Living - IA Display Ad | 136,510 | \$2,228 | | | | | | | | | | | | |
| Bikelowa.com | 77k+ | \$1,000 | | | | | | | | | | | | |
| CV365** | 90k+ | \$7,000 | | | | | | | | | | | | |
| Eastern Iowa Tourism Assoc. Travel Guide*** | 20,000 | \$500 | Ja | nuary ' | 1, 2019 20 | | ember | 31, | Janua | ary 1, 2 | 020-D | eceml | oer 31, | 2020 |
| Facebook + other Social | | \$1,195 | | | | | | | | | | | | |
| Have Fun Biking - MN Bike Hike Guide/Ad | 50,000 | Pd FY19 | F | ebruar | y 1, 20 | 19-Jai | nuary : | 31, 202 | 20 | | | | | |
| Inspired Magazine | 12,000 | \$368 | | | | | | | | | | | | |
| lowa Co-op - E-mail Marketing | 70,000 | \$500 | | | | | | | | | | | | |
| lowa Co-op - Travellowa.com Ads within site | 1.8m | \$2,500 | | | | | | | | | | | | |
| lowa Co-op - Travellowa.com Leads**** | 1.5m | \$615 | | | | | | | | | | | | |
| lowa Co-op - Travel Iowa Facebook Page | 100,000 | \$500 | | | | | | | | | | | | |
| Iowa Co-op - Truck Wrap | | Pd FY18 | | 18 mc | nths p | oaid in | FY18 | | | | | | | |
| Iowa Travel Guide | 60,000 | \$1,593 | J | anuary | 1, 201 | 9-Jan | uary 3 | 1, 202 | 0* | F | ebruary | y-Augi | ust 202 | 20 |
| Iowa Public Radio | | \$1,720 | | | | | | | | | | | | |
| Iowa Public Television | | \$1,875 | | | | | | | | | | | | |
| Little Village | | \$167 x2 | | | | | | | | | | | | |
| Midwest Living - Best of the Best | 125,000 | \$1,000 | | | | | | | | | Ма | rch-Se | eptemb | oer |

^{*} Indicates Paid in FY19 and ad overlapped FY19 and FY20.

^{**}Indicates joint project with Experience Waterloo-website calendar expenses were shared using a 50/50 split.

^{***} Indicates co-op with Community Main Street and Cedar Falls Historical Society

^{****}Indicates co-op with Experience Waterloo-advertising expenses were shared using a 41.4% Cedar Falls/58.6% Waterloo split based on the number of hotel rooms

PROGRAMMING EXPENDITURES (CONTINUED)

Advertising Placement Expenditures

| | | | 2019 | | | | | 2020 | | | | | | |
|--|-------------|---------------|------|--------|-------|-------|---------|------|-----|-------|--------|------|--------|-----|
| Publication/Event | Circulation | Cost | Jul | Aug | Sep | Oct | Νου | Dec | Jan | Feb | Mar | Apr | Мαу | Jun |
| LEISURE ADS | | | | | | | | | | | | | | |
| Panther Sports Properties Extended Season | | \$675 | | | | | | | | | | | | |
| Panther Sports Properties Web site & Radio | | \$3,000 | | | | - | | | | | | | | |
| ZLR - Development & Digital Campaign | | \$24,652 | | | | | | | | | | | | |
| SPORTS ADS | | | | | | | | | | | | | | |
| lowa High School Football Program | 5,500 | \$200 | | | | | | | | | | | | |
| GROUP ADS | | | | • | | | | | | | | | | |
| IGTA - Iowa Tour Guide | 20,000 | \$1,355 | | | | | | | | | | | | |
| IGTA - Website | | \$550 | | | | | | | | | | | | |
| MEETING ADS | | | | | | | | | | | | | | |
| ISEA Directory** | | \$464 | | | | | | | | | | | | |
| Midwest Meetings Guide Book | 35,000 | \$650 | | Januar | y-Dec | embei | r 2018* | | | Janua | ry-Dec | embe | r 2019 | |
| Midwest Meetings Magazine | 28,500 | \$1,650 x2 | | | | | | | | | | | | |
| Travel Midwest Magazine | 306,787 | \$1,500 | | | | | | | | | | | | |
| PUBLIC RELATIONS ADS | | | | | | | | | | | | | | |
| Oster Regent Theatre Program | | \$320 | | | | | | | | | | | | |

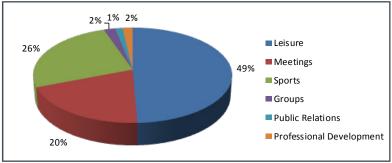
^{*} Indicates Paid in FY19 and ad overlapped FY19 and FY20.

^{**} Indicates co-op with Hilton Garden Inn and Holiday Inn.

PROGRAMMING EXPENDITURES (CONTINUED)

Travel Expenditures

| Organization | Cost |
|---|---------|
| GROUP TRAVEL | |
| American Bus Association - Omaha, NE (sponsorship included) | \$894 |
| LEISURE TRAVEL | |
| Canoecopia Show - Madison, WI | \$720 |
| Iowa Bike Expo - Des Moines | \$304 |
| MEETINGS TRAVEL | |
| Small Market Meeting - Green Bay, WI | \$2,528 |
| PROFESSIONAL DEVELOPMENT | |
| Eastern Iowa Tourism Association Meetings | \$46 |
| Eastern Iowa Tourism Association Power of Travel Day | \$298 |
| Iowa Festivals Conference - Coralville | \$314 |
| Iowa Tourism Conference - Des Moines | \$1,451 |
| Think Iowa City Annual Meeting | \$3 |
| Upper Midwest Convention & Visitors Bureau Conference - Fargo, ND | \$557 |
| PUBLIC RELATIONS TRAVEL | |
| Community Main Street Board Meetings | \$120 |





PROGRAMMING EXPENDITURES (CONTINUED) Membership and Subscription Expenditures

| Organization | Cost |
|--|---------|
| GROUP MEMBERSHIPS | · |
| Iowa Group Travel Association | \$250 |
| LEISURE MEMBERSHIPS | |
| Cedar Trails Partnership | \$35 |
| Destination Development Association | \$150 |
| Eastern Iowa Tourism Association | \$165 |
| Iowa Bicycle Coalition | \$60 |
| Iowa Festival & Events Association | \$98 |
| Iowa National Heritage Foundation | \$25 |
| League of American Bicyclists | \$40 |
| MEETINGS MEMBERSHIPS | |
| Iowa Society of Association Executives | \$130 |
| PUBLIC RELATIONS MEMBERSHIPS | |
| Cedar Valley Non-Profit Association | \$400 |
| Greater Cedar Valley Alliance & Chamber Ambassador | \$20 |
| Iowa Destination Marketing Alliance (IDMA) | \$1,000 |
| Volunteer Center of the Cedar Valley | N/C |
| SPORTS MEMBERSHIPS | |
| Team Iowa * | \$2,500 |

^{*} Paid by the Cedar Valley Sports Commission

CREATIVE FOR ADVERTISING









Cedar Falls is THE destination for meetings with outstanding service by the Bien VenU Event Center/Holiday Inn & Suites and the Cedar Falls Convention & Event Center/ Hilton Garden Inn.

Bien VenU Event Center features 14,000 square feet of meeting space in six ballrooms, 9,000 square feet of pre-function space and 19,300 square feet of courtyard space.

Cedar Falls Convention & Event Center features one large convention center/ two grand ballrooms of 11,000 square feet, 4,000 feet of pre-function space and 5,000 square feet of patio space.

Send us your RFPs—we want your business!

- located on Highways 58 and 20, and served by the Waterloo Municipal Airport.
- · 2.500 area guest rooms.
- Nearby entertainment includes a vibrant, historic downtown Arts and Entertainment District, University of Northern Jowa 100+ miles of recreational trails and more





BienVenUEvents.com

HGI.com





PRINTING

Brochures

| Brochure | Quantity | Cost |
|---|----------|---------|
| 2020 Cedar Falls Waterloo Visitor Guide | 60,000 | \$0 |
| Calendar of Events (Sep-Dec 2019) | 3,600 | \$320 |
| Calendar of Events (Jan-May 2020) | 4,750 | \$317 |
| Cedar Valley Metro Map Pads | 100 | \$233 |
| Cedar Valley Trail Maps* | 20,000 | \$3,127 |
| Other Misc. In-house publications** | 4,964 | \$450 |

^{*}Trail Map expenses were split with 15 partners - Cedar Falls Tourism & Visitors Bureau, Experience Waterloo, Cedar Trails Partnership, Black Hawk County Conservation, Cooks Outdoors, Crawdaddy's, Scheels All Sports, Andy's Bike Shop, Bike Tech, Hall Bicycle Company, The Runners Flat, Cedar Valley Bicycle Collective, Cedar Valley Cyclists, Cedar Valley Association for Soft Trails, Waterloo Bicycle Works

GRANTS FY20

Community Betterment Grants

| Organization | Amount Awarded | Purpose |
|--------------------------------------|-------------------|---|
| Cedar Falls Historical Society | \$2,500 | Development of a promotional video |
| College Hill Partnership | \$5,000 | Improvements to Pettersen Plaza |
| FORTEPAN Iowa/UNI | \$5,000 | Wheat pasting archival photos on the sides of buildings in the city |
| Hearst Center for the Arts | \$1,873 | Hearst to You Outreach tent, banner, sign |
| Volunteer Center of the Cedar Valley | \$2,500 | Cedar Valley's Partners in Volunteerism Program |
| Waterloo-Cedar Falls Symphony | \$5,000 | Youth outreach programs and research |
| Total Awarded | \$21,873 | |

^{**}Brochures and fliers printed at Visitor Center include Annual Report, Black Hawk Co. Barn Quilt Tour, Cedar Falls City Map, Events & Facility Guide, Fun Things, Group Tour Itineraries, Group Profile Sheet, Special Experiences for Groups, Pedal Fest, Specialty Shops, Visitor Guide 1/2 sheet, UNI Overseas Recruitment Fair, Volunteer Recruitment Brochure, Volunteers on Tap, Walking Tour

GRANTS FY20

Marketing & Tourism Development Grants

| Organization | Amount Awarded | Purpose |
|-----------------------------------|-------------------|---|
| ARTapalooza 2019 | \$1,000 | Promotion |
| Cedar Basin Music Fest | \$1,000 | Promotion - CANCELLED DUE TO COVID-19 |
| Cedar Valley Air Service | \$5,000 | Consultant Expenses |
| Cedar Valley Sports Commission | \$22,500 | Sponsorship |
| Cedar Valley Sports Commission | \$10,000 | Emergency Funding due to COVID-19 |
| Create{her} CF 2019 | \$500 | Promotion |
| Eastern Iowa Sports Show 2020 | \$2,500 | Promotion - Cancelled After 2nd Day - COVID-19 |
| FIRST Robotics Iowa Regional 2020 | \$3,500 | Facility Expenses - CANCELLED DUE TO COVID-19 |
| Holiday Hoopla 2020 | \$3,000 | OnMedia TV and Social Media |
| Iowa Association of REALTORS | \$950 | Downtown Shuttle - Postponed to June 2021 due to COVID-19 |
| MAYBT 2020 | \$1,000 | Promotion |
| Pink Ribbon Run 2019 | \$500 | Promotion |
| Pink Ribbon Run 2020 | \$500 | Promotion - Virtual due to COVID-19 |
| Rod Con 2020 | \$220 | Promotion - CANCELLED DUE TO COVID-19 |
| Sturgis Falls Celebration 2020 | \$1,000 | Promotion - CANCELLED DUE TO COVID-19 |
| UNI Overseas Recruiting Fair | \$10,000 | Facility Expenses |
| UNI Alumni Assoc. | \$3,000 | Monthly Newsletter sponsorship |
| Total Awarded | \$66,170 | |





UNI Overseas Recruiting Fair @ Bien VenU



UNI Alumni Association Newsletter Ad

PARTNER ORGANIZATIONS

Served on the following boards and committees:

- Cedar Basin Music Festival
- Cedar Falls Community Main Street
- Cedar Trails Partnership
- Cedar Valley Non-Profit Alliance
- Cedar Valley Sports Commission
- College Hill Arts Festival
- Eastern Iowa Tourism Association Board
- Experience Waterloo
- Grow Cedar Valley Ambassadors

- Grow Cedar Valley Governmental Relations
- Grow Cedar Valley Affiliates
- Iowa Department of Transportation Tourist Directional Signage Committee
- Iowa Destination Marketing Alliance
- Iowa Group Travel Association
- Pedal Fest Planning
- Sturgis Falls Celebration
- Travel Federation of Iowa

VISITOR CENTER SERVICES

| SERVICE PROVIDED | FY17 | FY18 | FY19 | FY20* |
|---|--------|--------|--------|--------|
| Visitor Center Traffic (Door Counter) | 13,494 | 13,976 | 11,787 | 6,714 |
| Visitors Using Amenities of Visitor Center - Non Local Visitors | 3,044 | 2,812 | 5,646 | 3,734 |
| Welcome Bags | 2,564 | 1,431 | 1,111 | 1,163 |
| Visitor Packets Mailed (Individual, Bulk Ad Mailing & Relocation Packets) | 9,262 | 9,015 | 9,640 | 8,648 |
| Visitor Center Meetings & Rentals | 75 | 88 | 76 | 41 |
| Host Motor Coach | 12 | 8 | 8 | 6 |
| Web Site Visits | 95,678 | 93,247 | 98,621 | 93,267 |

^{*} COVID-19 March through June

HOSPITALITY SERVICES

The bureau has developed an extensive volunteer database, which currently consists of 61 active volunteers. Volunteers, who are referred to as "Envoys" enable the Visitor Center to be open to visitors 7 days a week. In addition to staffing the Visitor Center, the Envoys were busy providing information to guests at the following events:

- Bands of America Regionals
- Bluegrass Festival
- Eastern Iowa Sports Show
- Hawkeye Farm Show

- Iowa High School Football Playoffs
- Iowa State High School Bowling
- Iowa State Trap Shoot
- Sportability of lowa

- UNI Homecoming & Family Weekend
- UNI Overseas Recruitment Fair
- The bureau also maintains several information centers around town and quarterly distribution:
- All Cedar Falls Hotels
- Behrens-Rapp Information Station
- Big Woods Campground
- Black Hawk Conservation Office
- Cedar Falls Historical Society
- Cedar Falls Library
- Cedar Falls Recreation Center
- Cedar Falls City Hall
- Community Main Street Office

- Cup of Joe
- Gallagher-Bluedorn Performing Arts Center
- Grow Cedar Valley
- Hansen's Dairy
- Hartman Reserve Nature Center
- Hearst Center for the Arts
- Iowa State Trooper's Office
- John Deere Museum
 - September 1997

Daily Sanitzing at Visitor Cente

- John Deere PEC
- Oster Regent Theatre
- Scratch Cupcakery
- UNI Sports & Event Complex
- University Book & Supply
- Waterloo-Cedar Falls Symphony Office
- Western Home Communities



2020 Waterloo-Cedar Falls Travel Guide



Wheelchair Basketball Tournament at Fit Courts

WHO IS INVOLVED?

Bureau Staff

Kim Manning, Manager Bonita Cunningham Deb Lewis Linda Maughan Becky Wagner

Advisory Board

Leslie Prideaux (Chair), University of Northern IA Alumni Assoc. Kim Bear, Community Main Street (Mar-Jun) Mary Carlson, Volunteer Brooke Croshier-Sidebotham, University of Northern IA Amy Dutton, UNI Small Business Development Annie Gougler, Humble Travel Service

Tavis Hall, Experience Waterloo

Ashley Johnson, Cedar Valley Sports Commission

Brent Johnson, BikeTech
Doug Johnson, UNI Book Store

Carol Lilly, Community Main Street (Jul-Feb)

Jim Newcomb, Volunteer

Jim Schaefer, Grow Cedar Valley

Stephanie Sheetz, Community Develop. City of Cedar Falls

Andy Woodrick, Hilton Garden Inn

Marketing Committee

Luann Alemao, Luann Alemao & Associates
Blake Argotsinger, Gallagher-Bluedorn Performing Arts Center
Rosemary Beach, Volunteer
Carrie Eilderts, Cedar Falls Historical Society
Kirsten Jergsen, Hilton Garden Inn
Jay Koweil, KWWL Television
Maria Murphy, Western Home Communities
Gayle Pohl, University of Northern Iowa
Sandy Thomas, Open Door Hospitality
Andy Woodrick, Hilton Garden Inn

**Meet at 12:30 pm the second Thursday of each month



Cedar Falls Friend of Tourism Carol Lilly



Cedar Valley Outstanding Restaurant Wilbo Burgers, Brats & Beers



Cedar Valley Outstanding Event Bands of America - Cedar Falls





Cedar Valley Outstanding Attraction Black Hawks Hockey



Cedar Valley Outstanding Customer Service Rodney's Kitchen



Cedar Valley Outstanding Lodging Property Holiday Inn & Suites and Bien VenU Event Center



Waterloo Friend of Tourism Main Street Waterloo

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^{**}Meet at 4 pm the third Wednesday of each month

ENVOYS & STUDENTS

We are grateful for the approximately 75 volunteers that are on our contact list. Thank you to the following Envoys and students for their assistance during fiscal year 2019. Our volunteers help make many of our accomplishments possible.

ENVOYS

Steve Adams Komivi Amekedzi Bob Beach Rosemary Beach Mary Bozik Dick Brammer Carol Brown Bertha Caballero Mike Caballero Phyllis Carter Dorothy Clausen Rich Congdon Rita Congdon Larry Durchenwald Richard Eades Sue Eastman Marcella Ericson Sharon Fackler Donna Falk John Falk Bobbette Fortney Judith Harrington Ron Heth Bob Hewlitt Doris Hewlitt Fred Hoffman Patrick Igou Jane Jackson Carlyn Juhl Doris Lang John Lang Bev Michael Alvira Morris Sid Morris Troy Olson Ginny Poppen Cathy Reindl Jim Reindl Dori Ressler Larry Ressler Carol Schaffner Mary Smith Gene Theis Joy Thiel Mike Tompkins Ron Van Der Meide Libby Vanderwall Rick Vanderwall Bob VanGorp Wendy VanGorp Lee VerMulm Kurt Wiethorn Lois Wishmeyer

Total Envoy Hours 912.5

STUDENTS

Interns: Sydney Schoentag

Total Student Hours 270



2020 Iowa Tourism Awards Outstanding Marketing Collaboration Cedar Falls Tourism & Visitors Bureau and

Experience Waterloo







Cedar Falls is part of Historic Route 20, the Great American Rail-Trail and the American Discovery Trail



